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MEMBERSHIP

May 13, 2026

Company name: Uluru Co., Ltd.  
Representative: Tomoya Hoshi, Representative Director, President and CEO  
(TSE Growth: 3979)  
Contact: Yasuaki Uchimaru, Executive Officer and CFO  
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## Notice Regarding Changes to Reporting Segments

Uluru Co., Ltd. (hereinafter "the Company") resolved at the Board of Directors meeting held today to make changes to its reporting segments as described below.

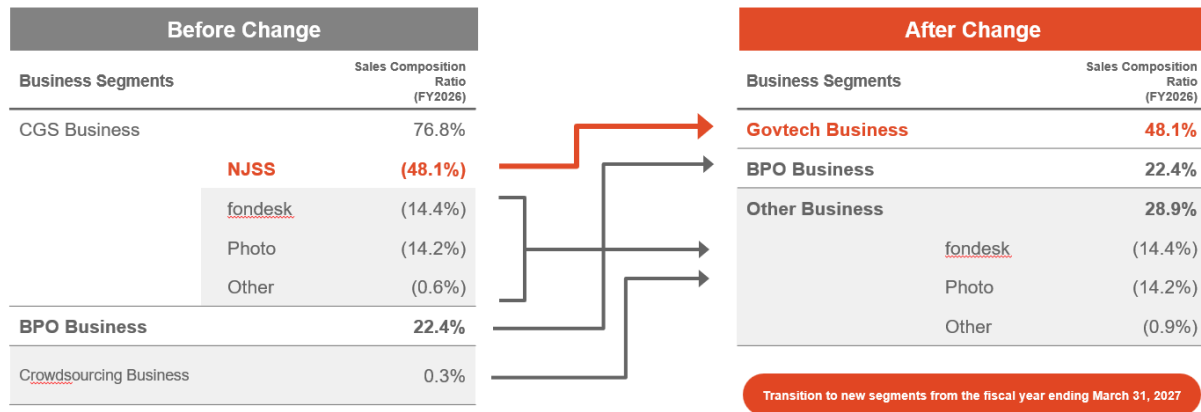
### 1. Reasons for the Changes

The Company Group will reorganize its reporting segments in order to achieve the CAGR 20% growth in net sales and EBITDA set forth in the medium-to-long-term management policy "ULURU Sustainable Growth." Through this reorganization, the Company aims to optimize the allocation of management resources in line with each business phase and to accelerate decision-making.

Specifically, NJSS, the Company's flagship service, will be established as an independent "Govtech Business" segment, thereby enhancing the visibility of growth progress. In addition, the Company will continue to invest in its services, including fondesk and Photo, as pillars of future growth, and will pursue the maximization of business value.

Through this reorganization, the Company will strive to achieve sustainable enhancement of corporate value for the Group as a whole.

## 2. Overview of the Changes



## 3. Timing of the Changes

The Company will report under the new segments from the first quarter financial results for the fiscal year ending March 2027.